



**CITY OF CHICAGO**  
**ECONOMIC DISCLOSURE STATEMENT and AFFIDAVIT**  
**Related to Contract/Amendment/Solicitation**  
**EDS # 27730**

**SECTION I -- GENERAL INFORMATION**

A. Legal name of the Disclosing Party submitting the EDS:

Young Men's Christian Association of Chicago

Enter d/b/a if applicable:

YMCA of Metropolitan Chicago

The Disclosing Party submitting this EDS is:

the Applicant

B. Business address of the Disclosing Party:

801 N Dearborn  
Chicago, IL 60610  
United States

C. Telephone:

312-932-1302

Fax:

312-932-1332

D. Name of contact person:

Ms. Jenny Ferrer

F. Brief description of contract, transaction or other undertaking (referred to below as the "Matter") to which this EDS pertains:

FY '12 - '14 EARLY HEAD START / COLLABORATION

Which City agency or department is requesting this EDS?

DEPT OF FAMILY AND SUPPORT SERVICES

Specification Number

99861

Contract (PO) Number

25164

Revision Number

Release Number

User Department Project Number

## **SECTION II -- DISCLOSURE OF OWNERSHIP INTERESTS**

### **A. NATURE OF THE DISCLOSING PARTY**

1. Indicate the nature of the Disclosing Party:

Other

Please specify the nature of your enterprise.

Constituted pursuant to special acts of the Illinois General Assembly in 1861, as amended in 1867, and described in section 501 (c) (3) of the Code

Is the Disclosing Party incorporated or organized in the State of Illinois?

Yes

### **B. DISCLOSING PARTY IS A LEGAL ENTITY:**

1.a.1 Does the Disclosing Party have any directors?

Yes

1.a.3 List below the full names and titles of all executive officers and all directors, if any, of the entity. Do not include any directors who have no power to select the entity's officers.

<b>Officer/Director:</b>	See Attached
<b>Title:</b>	
<b>Role:</b>	Officer
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<b>Officer/Director:</b>	Mr. Steve Crown
<b>Title:</b>	General Partner
<b>Role:</b>	Both
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<b>Officer/Director:</b>	Mr. David Fox
<b>Title:</b>	Vice Chairman and Head of Midwest/Canada
<b>Role:</b>	Both
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<b>Officer/Director:</b>	Mr. John Neal
<b>Title:</b>	Partner
<b>Role:</b>	Both
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<b>Officer/Director:</b>	Mr. William Osborn
<b>Title:</b>	Chairman
<b>Role:</b>	Both
-----	
<b>Officer/Director:</b>	Mr. Donald Gralen
<b>Title:</b>	Retired Partner
<b>Role:</b>	Both
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<b>Officer/Director:</b>	Mr. David Butler
<b>Title:</b>	Partner
<b>Role:</b>	Both
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<b>Officer/Director:</b>	Mr. Thomas Begel
<b>Title:</b>	President, CEO & Chairman
<b>Role:</b>	Director
-----	
<b>Officer/Director:</b>	Mr. David Blowers
<b>Title:</b>	Exec VP
<b>Role:</b>	Director
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<b>Officer/Director:</b>	Mr. James DiMatteo
<b>Title:</b>	CEO

<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. Benno Friedrich
<b>Title:</b>	retired
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. James Hayes
<b>Title:</b>	Chief Operating Officer
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. Gary Kachadurian
<b>Title:</b>	Chairman
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. Richard Malone
<b>Title:</b>	President & CEO
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. William Mitchell
<b>Title:</b>	Retired Chair/CEO
<b>Role:</b>	Director
<b>Officer/Director:</b>	Ms. Jane Patterson
<b>Title:</b>	Chief Financial Officer
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. James Perlow
<b>Title:</b>	President
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. David Selby
<b>Title:</b>	President
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. M. Jay Trees
<b>Title:</b>	President
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. David Vitale
<b>Title:</b>	Chairman
<b>Role:</b>	Director
<b>Officer/Director:</b>	Mr. Mark Wilcox

**Title:** Partner  
**Role:** Director

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## 2. Ownership Information

Please provide ownership information concerning each person or entity that holds, or is anticipated to hold (see next paragraph), a direct or indirect beneficial interest in excess of 7.5% of the Applicant. Examples of such an interest include shares in a corporation, partnership interest in a partnership or joint venture, interest of a member or manager in a limited liability company, or interest of a beneficiary of a trust, estate, or other similar entity. Note: Each legal entity below may be required to submit an EDS on its own behalf.

Please disclose present owners below. Please disclose anticipated owners in an attachment submitted through the "Additional Info" tab. "Anticipated owner" means an individual or entity in existence at the time application for City action is made, which is not an applicant or owner at such time, but which the applicant expects to assume a legal status, within six months of the time the City action occurs, that would render such individual or entity an applicant or owner if they had held such legal status at the time application was made.

There are no owners with greater than 7.5 percent ownership in the Disclosing Party.

## **SECTION III -- BUSINESS RELATIONSHIPS WITH CITY ELECTED OFFICIALS**

Has the Disclosing Party had a "business relationship," as defined in [Chapter 2-156 of the Municipal Code](#), with any City elected official in the 12 months before the date this EDS is signed?

No

## **SECTION IV -- DISCLOSURE OF SUBCONTRACTORS AND OTHER RETAINED PARTIES**

The Disclosing Party must disclose the name and business address of each subcontractor, attorney, lobbyist, accountant, consultant and any other person or entity whom the Disclosing Party has retained or expects to retain in connection with the Matter, as well as the nature of the relationship, and the total amount of the fees paid or estimated to be paid. The Disclosing Party is not required to disclose employees who are paid solely through the Disclosing Party's regular payroll.

"Lobbyist" means any person or entity who undertakes to influence any legislative or administrative action on behalf of any person or entity other than: (1) a not-for-profit

entity, on an unpaid basis, or (2) himself. "Lobbyist" also means any person or entity any part of whose duties as an employee of another includes undertaking to influence any legislative or administrative action.

If the Disclosing Party is uncertain whether a disclosure is required under this Section, the Disclosing Party must either ask the City whether disclosure is required or make the disclosure.

1. Has the Disclosing Party retained any legal entities in connection with the Matter?

No

3. Has the Disclosing Party retained any persons in connection with the Matter?

No

## **SECTION V -- CERTIFICATIONS**

### **A. COURT-ORDERED CHILD SUPPORT COMPLIANCE**

Under [Municipal Code Section 2-92-415](#), substantial owners of business entities that contract with the City must remain in compliance with their child support obligations throughout the contract's term.

Has any person who directly or indirectly owns 10% or more of the Disclosing Party been declared in arrearage of any child support obligations by any Illinois court of competent jurisdiction?

Not applicable because no person directly or indirectly owns 10% or more of the Disclosing Party

### **B. FURTHER CERTIFICATIONS**

1. Pursuant to [Municipal Code Chapter 1-23](#), Article I ("Article I")(which the Applicant should consult for defined terms (e.g., "doing business") and legal requirements), if the Disclosing Party submitting this EDS is the Applicant and is doing business with the City, then the Disclosing Party certifies as follows:

- i. neither the Applicant nor any controlling person is currently indicted or charged with, or has admitted guilt of, or has ever been convicted of, or placed under supervision for, any criminal offense involving actual, attempted, or conspiracy to commit bribery, theft, fraud, forgery, perjury, dishonesty or deceit against an officer or employee of the City or any sister agency; and
- ii. the Applicant understands and acknowledges that compliance with Article I is a continuing requirement for doing business with the City.

NOTE: If Article I applies to the Applicant, the permanent compliance timeframe in Article I supersedes some five-year compliance timeframes in certifications 2 and 3 below.

I certify the above to be true

2. The Disclosing Party and, if the Disclosing Party is a legal entity, all of those persons or entities identified in Section II.B.1. of this EDS:

- a. are not presently debarred, suspended, proposed for debarment, declared ineligible or voluntarily excluded from any transactions by any federal, state or local unit of government;
- b. have not, within a five-year period preceding the date of this EDS, been convicted of a criminal offense, adjudged guilty, or had a civil judgment rendered against them in connection with: obtaining, attempting to obtain, or performing a public (federal, state or local) transaction or contract under a public transaction; a violation of federal or state antitrust statutes; fraud; embezzlement; theft; forgery; bribery; falsification or destruction of records; making false statements; or receiving stolen property;
- c. are not presently indicted for, or criminally or civilly charged by, a governmental entity (federal, state or local) with committing any of the offenses set forth in clause B.2.b. of this Section V;
- d. have not, within a five-year period preceding the date of this EDS, had one or more public transactions (federal, state or local) terminated for cause or default; and
- e. have not, within a five-year period preceding the date of this EDS, been convicted, adjudged guilty, or found liable in a civil proceeding, or in any criminal or civil action, including actions concerning environmental violations, instituted by the City or by the federal government, any state, or any other unit of local government.

I certify the above to be true

3. Neither the Disclosing Party, nor any [Contractor](#), nor any [Affiliated Entity](#) of either the Disclosing Party or any [Contractor](#) nor any [Agents](#) have, during the five years before the date this EDS is signed, or, with respect to a [Contractor](#), an [Affiliated Entity](#), or an [Affiliated Entity](#) of a [Contractor](#) during the five years before the date of such [Contractor's](#) or [Affiliated Entity's](#) contract or engagement in connection with the Matter:

- a. bribed or attempted to bribe, or been convicted or adjudged guilty of bribery or attempting to bribe, a public officer or employee of the City, the State of Illinois, or any agency of the federal government or of any state or local government in the United States of America, in that officer's or employee's official capacity;
- b. agreed or colluded with other bidders or prospective bidders, or been a party to any such agreement, or been convicted or adjudged guilty of agreement or collusion among bidders or prospective bidders, in restraint of freedom of competition by agreement to bid a fixed price or otherwise; or

- c. made an admission of such conduct described in a. or b. above that is a matter of record, but have not been prosecuted for such conduct; or
- d. violated the provisions of [Municipal Code Section 2-92-610 \(Living Wage Ordinance\)](#).

I certify the above to be true

4. Neither the Disclosing Party, [Affiliated Entity](#) or [Contractor](#), or any of their employees, officials, [agents](#) or partners, is barred from contracting with any unit of state or local government as a result of engaging in or being convicted of

- bid-rigging in violation of [720 ILCS 5/33E-3](#);
- bid-rotating in violation of [720 ILCS 5/33E-4](#); or
- any similar offense of any state or of the United States of America that contains the same elements as the offense of bid-rigging or bid-rotating.

I certify the above to be true

5. Neither the Disclosing Party nor any [Affiliated Entity](#) is listed on any of the following lists maintained by the Office of Foreign Assets Control of the U.S. Department of the Treasury or the Bureau of Industry and Security of the U.S. Department of Commerce or their successors: the [Specially Designated Nationals List](#), the [Denied Persons List](#), the [Unverified List](#), the [Entity List](#) and the [Debarred List](#).

I certify the above to be true

6. The Disclosing Party understands and shall comply with the applicable requirements of [Chapters 2-55 \(Legislative Inspector General\)](#), [Chapter 2-56 \(Inspector General\)](#) and [Chapter 2-156 \(Governmental Ethics\)](#) of the Municipal Code.

I certify the above to be true

## C. CERTIFICATION OF STATUS AS FINANCIAL INSTITUTION

The Disclosing Party certifies that, as defined in [Section 2-32-455\(b\) of the Municipal Code](#), the Disclosing Party

is not a "financial institution"

## D. CERTIFICATION REGARDING INTEREST IN CITY BUSINESS

Any words or terms that are defined in [Chapter 2-156 of the Municipal Code](#) have the same meanings when used in this Part D.

1. In accordance with [Section 2-156-110 of the Municipal Code](#): Does any official or employee of the City have a financial interest in his or her own name or in the name of any other person or entity in the Matter?



No

#### **E. CERTIFICATION REGARDING SLAVERY ERA BUSINESS**

If the Disclosing Party cannot make this verification, the Disclosing Party must disclose all required information in the space provided below or in an attachment in the "Additional Info" tab. Failure to comply with these disclosure requirements may make any contract entered into with the City in connection with the Matter voidable by the City.

The Disclosing Party verifies that the Disclosing Party has searched any and all records of the Disclosing Party and any and all predecessor entities regarding records of investments or profits from slavery or slaveholder insurance policies during the slavery era (including insurance policies issued to slaveholders that provided coverage for damage to or injury or death of their slaves), and the Disclosing Party has found no such records.

I can make the above verification

### **SECTION VI -- CERTIFICATIONS FOR FEDERALLY-FUNDED MATTERS**

Is the Matter federally funded? For the purposes of this Section VI, tax credits allocated by the City and proceeds of debt obligations of the City are not federal funding.

Yes

#### **A. CERTIFICATION REGARDING LOBBYING**

1.a Are there any persons who have made lobbying contacts on behalf of the Disclosing Party with respect to the Matter?

No

1.c. Are there any legal entities who have made lobbying contacts on behalf of the Disclosing Party with respect to the Matter?

No

2. The Disclosing Party has not spent and will not expend any federally appropriated funds to pay any person or entity listed in Paragraph A.1. above for his or her lobbying activities or to pay any person or entity to influence or attempt to influence an officer or employee of any agency, as defined by applicable federal law, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress, in connection with the award of any federally funded contract, making any federally funded

grant or loan, entering into any cooperative agreement, or to extend, continue, renew, amend, or modify any federally funded contract, grant, loan, or cooperative agreement.

I certify to the above.

3. The Disclosing Party will submit an updated certification at the end of each calendar quarter in which there occurs any event that materially affects the accuracy of the statements and information set forth in paragraphs A.1. and A.2. above.

I certify to the above.

4. The Disclosing Party certifies that either:

- i. it is not an organization described in [section 501\(c\)\(4\) of the Internal Revenue Code of 1986](#) or
- ii. it is an organization described in [section 501\(c\)\(4\) of the Internal Revenue Code of 1986](#) but has not engaged and will not engage in "Lobbying Activities".

I certify to the above.

5. If the Disclosing Party is the Applicant, the Disclosing Party must obtain certifications equal in form and substance to paragraphs A.1. through A.4. above from all subcontractors before it awards any subcontract and the Disclosing Party must maintain all such subcontractors' certifications for the duration of the Matter and must make such certifications promptly available to the City upon request.

I certify to the above.

## **B. CERTIFICATION REGARDING EQUAL EMPLOYMENT OPPORTUNITY**

If the Matter is federally funded, federal regulations require the Applicant and all proposed subcontractors to submit the following information with their bids or in writing at the outset of negotiations.

1. Have you developed and do you have on file affirmative action programs pursuant to applicable federal regulations? (See [41 CFR Part 60-2](#).)

Yes

2. Have you filed with the Joint Reporting Committee, the Director of the Office of Federal Contract Compliance Programs, or the Equal Employment Opportunity Commission all reports due under the applicable filing requirements?

Yes

3. Have you participated in any previous contracts or subcontracts subject to the equal opportunity clause?

Yes

## **SECTION VII -- ACKNOWLEDGMENTS, CONTRACT INCORPORATION, COMPLIANCE, PENALTIES, DISCLOSURE**

The Disclosing Party understands and agrees that:

- A. The certifications, disclosures, and acknowledgments contained in this EDS will become part of any contract or other agreement between the Applicant and the City in connection with the Matter, whether procurement, City assistance, or other City action, and are material inducements to the City's execution of any contract or taking other action with respect to the Matter. The Disclosing Party understands that it must comply with all statutes, ordinances, and regulations on which this EDS is based.
- B. The City's Governmental Ethics and Campaign Financing Ordinances, [Chapters 2-156](#) and [2-164](#) of the Municipal Code, impose certain duties and obligations on persons or entities seeking City contracts, work, business, or transactions. A training program is available on line at [www.cityofchicago.org/city/en/depts/ethics.html](http://www.cityofchicago.org/city/en/depts/ethics.html), and may also be obtained from the City's Board of Ethics, 740 N. Sedgwick St., Suite 500, Chicago, IL 60610, (312) 744-9660. The Disclosing Party must comply fully with the applicable ordinances.

I acknowledge and consent to the above

The Disclosing Party understands and agrees that:

- C. If the City determines that any information provided in this EDS is false, incomplete or inaccurate, any contract or other agreement in connection with which it is submitted may be rescinded or be void or voidable, and the City may pursue any remedies under the contract or agreement (if not rescinded or void), at law, or in equity, including terminating the Disclosing Party's participation in the Matter and/or declining to allow the Disclosing Party to participate in other transactions with the City. Remedies at law for a false statement of material fact may include incarceration and an award to the City of treble damages.
- D. It is the City's policy to make this document available to the public on its Internet site and/or upon request. Some or all of the information provided on this EDS and any attachments to this EDS may be made available to the public on the Internet, in response to a Freedom of Information Act request, or otherwise. By completing and signing this EDS, the Disclosing Party waives and releases any possible rights or claims which it may have against the City in connection with the public release

of information contained in this EDS and also authorizes the City to verify the accuracy of any information submitted in this EDS.

- E. The information provided in this EDS must be kept current. In the event of changes, the Disclosing Party must supplement this EDS up to the time the City takes action on the Matter. If the Matter is a contract being handled by the City's Department of Procurement Services, the Disclosing Party must update this EDS as the contract requires. NOTE: With respect to Matters subject to Article I of [Chapter 1-23 of the Municipal Code](#) (imposing PERMANENT INELIGIBILITY for certain specified offenses), the information provided herein regarding eligibility must be kept current for a longer period, as required by [Chapter 1-23](#) and [Section 2-154-020 of the Municipal Code](#).

I acknowledge and consent to the above

The Disclosing Party represents and warrants that:

F.1. The Disclosing Party is not delinquent in the payment of any tax administered by the Illinois Department of Revenue, nor are the Disclosing Party or its [Affiliated Entities](#) delinquent in paying any fine, fee, tax or other charge owed to the City. This includes, but is not limited to, all water charges, sewer charges, license fees, parking tickets, property taxes or sales taxes.

I certify the above to be true

F.2 If the Disclosing Party is the Applicant, the Disclosing Party and its [Affiliated Entities](#) will not use, nor permit their subcontractors to use, any facility listed by the U.S. E.P.A. on the federal [Excluded Parties List System \("EPLS"\)](#) maintained by the U.S. General Services Administration.

I certify the above to be true

F.3 If the Disclosing Party is the Applicant, the Disclosing Party will obtain from any contractors/subcontractors hired or to be hired in connection with the Matter certifications equal in form and substance to those in F.1. and F.2. above and will not, without the prior written consent of the City, use any such contractor/subcontractor that does not provide such certifications or that the Disclosing Party has reason to believe has not provided or cannot provide truthful certifications.

I certify the above to be true

## **FAMILIAL RELATIONSHIPS WITH ELECTED CITY OFFICIALS AND DEPARTMENT HEADS**

This question is to be completed only by (a) the Applicant, and (b) any legal entity which has a direct ownership interest in the Applicant exceeding 7.5 percent. It is not

to be completed by any legal entity which has only an indirect ownership interest in the Applicant.

Under [Municipal Code Section 2-154-015](#), the Disclosing Party must disclose whether such Disclosing Party or any "Applicable Party" or any Spouse or Domestic Partner thereof currently has a "familial relationship" with any elected city official or department head. A "familial relationship" exists if, as of the date this EDS is signed, the Disclosing Party or any "Applicable Party" or any Spouse or Domestic Partner thereof is related to the mayor, any alderman, the city clerk, the city treasurer or any city department head as spouse or domestic partner or as any of the following, whether by blood or adoption: parent, child, brother or sister, aunt or uncle, niece or nephew, grandparent, grandchild, father-in-law, mother-in-law, son-in-law, daughter-in-law, stepfather or stepmother, stepson or stepdaughter, stepbrother or stepsister or half-brother or half-sister.

"Applicable Party" means (1) all corporate officers of the Disclosing Party, if the Disclosing Party is a corporation; all partners of the Disclosing Party, if the Disclosing Party is a general partnership; all general partners and limited partners of the Disclosing Party, if the Disclosing Party is a limited partnership; all managers, managing members and members of the Disclosing Party, if the Disclosing Party is a limited liability company; (2) all principal officers of the Disclosing Party; and (3) any person having more than a 7.5 percent ownership interest in the Disclosing Party. "Principal officers" means the president, chief operating officer, executive director, chief financial officer, treasurer or secretary of a legal entity or any person exercising similar authority.

Does the Disclosing Party or any "Applicable Party" or any Spouse or Domestic Partner thereof currently have a "familial relationship" with an elected city official or department head?

No

## **ADDITIONAL INFO**

Please add any additional explanatory information here. If needed you may add an attachment below. Please note that your EDS, including all attachments, becomes available for public viewing upon contract award. Your attachments will be viewable "as is" without manual redaction by the City. You are responsible for redacting any non-public information from your documents before uploading.

Complete List of Board of Managers and Officers

List of vendor attachments uploaded by City staff

None.

List of attachments uploaded by vendor

Complete list of Managers and Officers

## **CERTIFICATION**

Under penalty of perjury, the person signing below: (1) warrants that he/she is authorized to execute this EDS, and all applicable appendices, on behalf of the Disclosing Party, and (2) warrants that all certifications and statements contained in this EDS, and all applicable appendices, are true, accurate and complete as of the date furnished to the City. Submission of this form constitutes making the oath associated with notarization.

/s/ 12/20/2011

Ms. Jenny Ferrer

Jenny Ferrer, Controller, Government Contracts and Grants

Young Men's Christian Association of Chicago

This is a printed copy of the Economic Disclosure Statement, the original of which is filed electronically with the City of Chicago. Any alterations must be made electronically, alterations on this printed copy are void and of no effect.



## METRO CHICAGO

### BOARD OF MANAGERS

Caryn Rowe Africk  
Thomas M. Begel  
Charles N. Besser  
Kathryn J. Birkett  
David C. Blowers  
David J. Butler  
Thomas Carroll  
Arthur W. Catrambone  
Henry T. Chandler  
Allen J. Cizner  
Michelle L. Collins  
Vincent C. Cordero  
A. Steven Crown  
James S. DiMatteo  
Jeffrey W. Douthit  
Sharon R. Fairley  
William M. Fausone  
Fred I. Feinstein  
Leon D. Finney, Jr.  
Peter Fissinger

Amanda C. Fox  
David W. Fox, Jr.  
Charles E. Frank  
Benno C. Friedrich  
Margaret D. Garner  
Donald J. Galen  
James H. Hayes  
Saul Hernandez  
Bruce A. Heyman  
Gary T. Kachadurian  
Joseph P. Karczewski  
R. Patricia Kelly  
Dawn Schiller Livingston  
Father Robert Lombardo  
Richard H. Malone  
William McClayton  
Peter B. McNitt  
William C. Mitchell  
John E. Neal  
Gregory A. Nicklele

Stanley Nitzberg  
Michael G. O'Grady  
Bridget R. O'Neill  
William A. Osborn  
S. James Perlow  
Joseph R. Ponteri  
Julian G. Posada  
Bruce V. Rauner  
Diana Palomar Scott  
David W. Selby  
Donald A. Smith  
Frederick B. Thomas  
Joseph E. Tilson  
M. Jay Trees  
Edward D. Velasquez  
Charlene Vickery  
David J. Vitale  
Mark D. Wilcox  
Katharine A. Wolanyk  
Jeffrey A. Wolfson

### OFFICERS

A. Steven Crown, Chairman  
David W. Fox, Jr., Vice Chairman      John E. Neal, Vice Chairman  
William A. Osborn, Vice Chairman  
Donald J. Galen, Recording Secretary  
David J. Butler, Treasurer

### EXECUTIVE COMMITTEE

Thomas M. Begel  
Kathryn J. Birkett  
David C. Blowers  
David J. Butler  
Thomas Carroll  
A. Steven Crown  
James S. DiMatteo  
Peter Fissinger

David W. Fox, Jr.  
Benno C. Friedrich  
Donald J. Galen  
James H. Hayes  
Gary T. Kachadurian  
Richard H. Malone  
William C. Mitchell  
John E. Neal

William A. Osborn  
Jane R. Patterson (*Ex officio*)  
S. James Perlow  
David W. Selby  
M. Jay Trees  
David J. Vitale  
Mark D. Wilcox

**YMCA of Metropolitan Chicago**  
**Board of Managers**

**Caryn Rowe Africk**  
President  
Merit Advisors, LLC

**Thomas M. Begel**  
President, CEO & Chairman  
TMB Industries, Inc.

**Charles N. Besser**  
President and CEO  
Intersport, Inc.

**Kathryn J. Birkett**  
Superintendent  
Indian Prairie School District #204

**David C. Blowers**  
Executive Vice President,  
President and CEO, Midwest Region  
Personal Financial Services  
The Northern Trust Co.

**David J. Butler**  
Partner  
KPMG

**Thomas Carroll**  
EVP - Chief Human Resource Officer  
RR Donnelley

**Arthur W. Catrambone**  
President  
Coldwell Banker Stratford Place

**Henry T. Chandler**

**Allen J. Cizner**

**Michelle L. Collins**  
President  
Cambium LLC

**Vincent C. Cordero**

**A. Steven Crown**  
*Chairman, Board of Managers*  
General Partner  
Henry Crown and Company

**James S. DiMatteo**  
CEO  
Dodi Management LLC

**Jeffrey W. Douthitt**  
Managing Director  
Credit Suisse Securities (USA) LLC

**Sharon R. Fairley**

**William M. Fausone**  
President & Chief Operating Officer  
Colliers International

**Fred I. Feinstein**  
Senior Counsel  
McDermott Will & Emery, LLP

**Leon D. Finney, Jr.**  
Chairman & Chief Executive Officer  
The Woodlawn Organization

**Peter Fissinger**  
President  
Donald A. Campbell & Company

**Amanda C. Fox**  
Partner  
Spencer Stuart

**David W. Fox, Jr.**  
Vice Chairman and Head of  
Midwest/Canada  
J.P. Morgan

**Charles E. Frank**  
President  
Z Frank Inc.

**Benno C. Friedrich**

**Margaret D. Garner**  
President  
Broadway Consolidated  
Companies, Inc.

**Donald J. Galen**  
Retired Partner  
Sidley Austin LLP

**James H. Hayes**  
Chief Operating Officer  
Aurora Investment Management  
L.L.C.

**Saul Hernandez**  
President  
Xavier Development

**Bruce A. Heyman**  
Managing Director  
Goldman, Sachs & Co.

**Gary T. Kachadurian**  
Chairman  
Apartment Realty Advisors

**Joseph P. Karczewski**  
Managing Director  
WTAS LLC

**R. Patricia Kelly**

**Robert Lombardo, C.F.R.**  
Director  
Mission of Our Lady of the Angels

**Richard H. Malone**  
President and CEO  
YMCA of Metropolitan Chicago

**William McClayton**

**Peter B. McNitt**  
Vice Chair  
Harris Bankcorp, Inc.

**William C. Mitchell**  
Retired Chair/CEO  
Lake Shore Bancorp, Inc.

**John E. Neal**  
Partner  
Linden LLC

**Gregory A. Nickele**  
President and CEO  
The Martin-Brower Company, LLC

**Stanley Nitzberg**  
Principal  
Mid-America Real Estate Corp.

**Michael G. O'Grady**  
Managing Director - Investment  
Banking  
Bank of America Merrill Lynch

**Bridget R. O'Neill**  
Partner  
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